

## PROMOTING Change

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## summary



- TNA's change agenda
- Change is hard
- Case study safe theatres work
  - O What's happening?
  - Resistance to gender equity vic health toolkit

## TNA's change agenda includes:



- FIRST NATIONS' LEADERSHIP
- INCREASING DIVERSITY
- FAIRER TOURING AND PRESENTATION #PayTheArts
- GENDER EQUITY
- SAFE WORKPLACES
- STRONGER ECOLOGY MAJORS, SMALL-TO-MEDIUMS & INDIES
- MULTI-YEAR LARGE SCALE FUNDING.

## Change is Hard



- people's natural tendency for inertia<sup>1</sup>.
- change in organisations can be uncomfortable<sup>2</sup>.
- Seeing ourselves as the problem can be very humbling<sup>2</sup>.
- Power is hard to give up<sup>2</sup>.
- Australian theatre forum example tired of 'saying sorry'

## Case Study – Safe theatres' work



- ADDRESSING BULLYING & SEXUAL HARASSMENT
- USEFUL FRAMEWORK\*:
  - 1. CULTURE
  - 2. PREVENTION
  - 3. REPORTING

(\*Vic Human rights commission)

#### Case Study – Safe theatres' work. Cont.

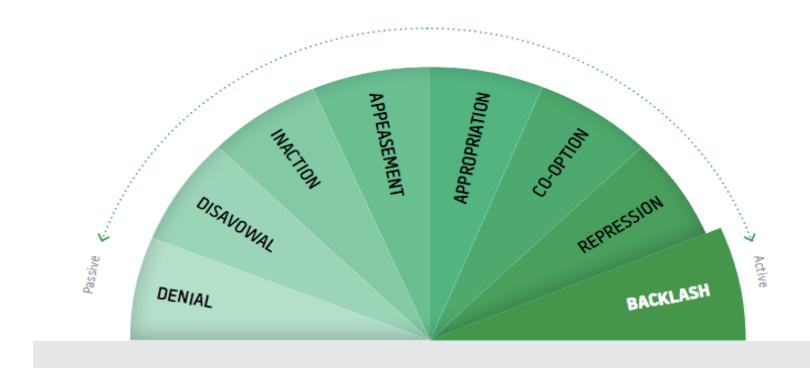


#### **UNDERWAY:**

- Live performance Australia code of practice Due mid 2018.
- MAJOR THEATRE COMPANIES ACTION INCL. STATE FORUMS
- CREATIVE VIC WORKING GROUP & OBLIGING FUNDED ORGS TO DEVELOP POLICY & PRACTICE.
- TNA 10 POINT action PLAN, INCLUDES: Adapt resources for independents; SECTOR WORKSHOPS; POLICY ADVICE.
- Vic health toolkits

# Vic Health's toolkit to tackle gender discrimination

### Forms of resistance



## Vichealth's 13 steps to manage resistance

- 1. Don't be surprised
- 2. Understand the form
- 3. Assess who it's from
- 4. Be willing to listen
- 5. Focus efforts on those you can influence
- 6. Get leaders involved
- 7. Harness the power of your peers

- 8. Frame, don't shame
- 9. Make sure to monitor
- 10. Defend against domination
- techniques
- 11. Put guidelines in place
- 12. Practice self-care
- 13. Celebrate success

## References



- 1. Marquis, Christopher; Tilcsik, András (2013). "Imprinting: Toward A Multilevel Theory".
- 2. <u>"Of Newton and Ostriches or; what Ive learned from a change management project"</u>. Salo Impera-Strategy consulting-business strategy-Malaysia-Singapore.
- 3. https://www.vichealth.vic.gov.au/search/13-steps-to-tackle-gender-discrimination
- 4. https://www.humanrightscommission.vic.gov.au Guideline: Sexual harassment>Complying with the Equal Opportunity Act 2010